# What makes an effective employment consultant

A review of the evidence





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### Research question

Are there attributes, that we can identify and measure, that distinguish higher performers from lower performers?



## Distinguishing behaviours of higher performers



Establishes a working alliance with everyone on their caseload



Secures jobs that align with the desires and preferences of participants



Develops participants' job search skills



Provides employment assistance in the workplace and supports employers



Develops a network of employers



Build effective working relationships with a range of stakeholders



Puts in extra effort to address participants' employment assistance needs and barriers



Effectively manages a caseload of participants



Source: Lockett, 2019

### Establishes a good working alliance

## "You know when you do a job search, it is you and me looking." (EC)

**Sources:** Catty et al., 2008; Corbière et al., 2014; **Glover & Frounfelker, 2013**; Poremski et al., 2016; Tilson & Simonsen, 2013

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#### Develops participants' job search skills

## "I feel there is a shift in power, to my advantage." (participant)



**Sources: Areberg et al., 2013**; Australian Government, 2001; Corbière et al., 2017; Koletsi et al., 2009)

### Develops a network of employers

"I actually enjoy cold-calling in person. I probably find it the most enjoyable part aspect of my role...

I enjoy talking to people and getting to know employers in the community." (EC)



**Sources:** Corbiere et al., 2104; King & Waghorn, 2018; Glover & Frounfelker, 2013, 2013; **Waghorn et al., 2020**; Whitley et al., 2010

### Puts in extra effort, to address barriers

### "I believe in each person's potential (EC)





So what does all these mean for recruiting ECs and developing the workforce?

### Ngā mihi nui ki a koutou

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